

Big Brothers of Greater Vancouver
Financial Statements
For the year ended July 31, 2021

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Independent Auditor's Report

To the Members of Big Brothers of Greater Vancouver

Opinion

We have audited the accompanying financial statements of Big Brothers of Greater Vancouver ("the Organization") which comprise the statement of financial position as at July 31, 2021, statements of operations and changes in net liabilities, and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Organization as at July 31, 2021 and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Independent Auditor's Report

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Independent Auditor's Report

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Report on Other Legal and Regulatory Requirements

As required by the British Columbia Societies Act, we report that, in our opinion these accounting principles in Canadian accounting standards for not-for-profit organizations have been applied on a basis consistent with that of the preceding year.

Abercromby Melnychuk

Chartered Professional Accountants

Surrey, British Columbia
November 16, 2021

Big Brothers of Greater Vancouver Statement of Financial Position

July 31	2021	2020
Assets		
Current		
Cash	\$ 56,281	\$ 209,231
Accounts receivable (Notes 1 and 10)	107,799	30,663
Prepaid expenses	32,090	29,590
	196,170	269,484
Capital assets (Note 2)	6,107	7,247
	\$ 202,277	\$ 276,731

Liabilities and Net Liabilities

Current		
Accounts payable and accrued liabilities (Note 10)	\$ 110,014	\$ 184,584
Salaries payable	144,483	98,577
	254,497	283,161
Deferred contributions (Note 3)	6,343	67,158
	260,840	350,319
Commitments (Note 4)		
Net liabilities		
Unrestricted	(58,563)	(73,588)
	\$ 202,277	\$ 276,731

On behalf of the Board:



Director



Director

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

Big Brothers of Greater Vancouver Statement of Operations and Changes in Net Liabilities

For the year ended July 31	2021	2020
Revenue		
Donations (Schedule)	\$ 1,447,952	\$ 1,702,704
Government grants (Schedule)	273,120	278,940
Government subsidies (Schedule)	302,106	251,832
Interest	-	286
	<u>2,023,178</u>	<u>2,233,762</u>
Expenditures		
Core programs		
Community	698,202	798,463
School	98,247	173,059
Teen	161,384	330,822
Group	667,026	590,462
	<u>1,624,859</u>	<u>1,892,806</u>
Fundraising expenses	73,292	62,141
General and administrative	136,920	192,689
National affiliation fees	18,819	18,898
Professional fees	15,056	18,549
Recruitment and community outreach	131,793	161,585
Training and development	7,414	14,233
	<u>2,008,153</u>	<u>2,360,901</u>
Excess (deficiency) of revenue over expenditures for the year	15,025	(127,139)
Net (liabilities) assets, beginning of year	<u>(73,588)</u>	<u>53,551</u>
Net liabilities, end of year	\$ (58,563)	\$ (73,588)

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

Big Brothers of Greater Vancouver Statement of Cash Flows

For the year ended July 31	2021	2020
Cash provided by (used in)		
Operating activities		
Excess (deficiency) of revenue over expenditures for the year	\$ 15,025	\$ (127,139)
Item not involving cash		
Amortization of capital assets	1,638	2,014
	16,663	(125,125)
Changes in non-cash working capital balances		
Accounts receivable	(77,136)	152,465
Prepaid expenses	(2,500)	(301)
Accounts payable and accrued liabilities	(74,570)	86,568
Salaries payable	45,906	(29,823)
Deferred contributions	(60,815)	(5,297)
	(169,115)	203,612
Investing activities		
Purchase of capital assets	(498)	-
(Decrease) increase in cash during the year	(152,950)	78,487
Cash, beginning of year	209,231	130,744
Cash, end of year	\$ 56,281	\$ 209,231

The accompanying summary of significant accounting policies and notes are an integral part of these financial statements.

Big Brothers of Greater Vancouver Summary of Significant Accounting Policies

July 31, 2021

Nature and Purpose of Organization

Big Brothers of Greater Vancouver is incorporated under the British Columbia Societies Act. The Organization is a registered charity under the Income Tax Act and accordingly is exempt from income taxes, provided certain requirements of the Income Tax Act are met.

The Organization was founded for the purpose of providing support to children who need positive adult role models in their lives.

Basis of Accounting

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations using the accrual basis of accounting. The accrual basis recognizes revenues as they become available and measurable; expenditures are recognized as they are incurred and measurable as a result of receipts of goods or services and the creation of a legal obligation to pay.

Financial Instruments

The Organization initially measures its financial assets and liabilities at fair value, except for certain non-arm's length transactions.

The Organization subsequently measures all its financial assets and financial liabilities at amortized cost.

Financial assets measured at amortized cost include cash and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities and salaries payable.

Financial assets measured at amortized cost are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized in the statement of operations. The previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in the statement of operations.

The Organization recognizes its transaction costs in the statement of operations in the period incurred. However, financial instruments that will not be subsequently measured at fair value are adjusted by the transaction costs that are directly attributable to their origination, issuance or assumption.

Big Brothers of Greater Vancouver Summary of Significant Accounting Policies

July 31, 2021

Capital assets

Capital assets are recorded at cost less accumulated amortization. Amortization is provided over the estimated useful lives of the assets using the declining balance basis and following annual rates:

Asset	Rate
Computer equipment	55%
Furniture and equipment	20%
Leasehold improvements	20%

Revenue Recognition

The Organization follows the deferral method of accounting for contributions, which include government grants, donations and other sources of funding. Government grants and other restricted program funding are recorded as revenue in the period to which they relate. Where a portion of such a grant relates to a future period, it is deferred and recognized in the subsequent period.

Unrestricted contributions, government subsidies and fundraising activities are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are recognized as revenue in the year in which the related expenses are incurred.

Donations-in-Kind

Donated "in-kind" materials are recorded at fair market value, when determinable, on receipt of the product and are recorded as revenue if the product would have been purchased by the Organization in the normal course of operations. A corresponding "in-kind" expense is recorded at an equal amount. The contribution of services by volunteers, which is a significant benefit to the Organization in carrying out its programs, is not reflected in the financial statements due to the difficulty of determining its fair value.

Big Brothers of Greater Vancouver Summary of Significant Accounting Policies

July 31, 2021

Allocation of Expenses

Expenditures in the Statement of Operations are recorded on an accrual basis and where applicable are charged directly to programs according to the activity they benefit. The Organization allocates certain of its general support expenses to programs by identifying an appropriate basis of allocation and applying that basis consistently each year. General support expenses include occupancy, computer maintenance, telephone, administration fees, office and miscellaneous and insurance. Occupancy, computer maintenance and telephone expenditures are allocated based on the number of staff employed for specific purposes. Administration fees, office and miscellaneous and insurance are not allocated, but are included in general and administrative expenditures.

Total core program expenditures are generally allocated between specific core programs on the basis of actual "Matches" of little brothers to big brothers during the year by program.

Use of Estimates

The preparation of the financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. By their nature, these estimates are subject to measurement uncertainty and the effect on the financial statements of changes in such estimates in future periods could be significant.

Controlled Entities

The Organization has the right to appoint the majority of the voting members to the Big Brothers of Greater Vancouver Foundation and therefore the Foundation is considered a controlled entity. The Organization does not consolidate controlled entities. Financial information related to the Big Brothers of Greater Vancouver Foundation is disclosed in Note 10.

Big Brothers of Greater Vancouver Notes to Financial Statements

July 31, 2021

1. Accounts Receivable

Accounts receivable include \$101,705 (2020 - \$nil) in Canada emergency wage and rent subsidies.

2. Capital Assets

	2021		2020	
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Computer equipment	\$ 1,137	\$ 545	\$ 639	\$ 430
Furniture and equipment	2,725	1,347	2,725	858
Leasehold improvements	8,832	4,695	8,832	3,661
	\$ 12,694	\$ 6,587	\$ 12,196	\$ 4,949
Net book value		\$ 6,107		\$ 7,247

3. Deferred Contributions

	2021	2020
(i) Deferred Contributions consist of the following:		
Donations	\$ -	\$ 40,000
Government grants	6,343	27,158
	\$ 6,343	\$ 67,158
(ii) Changes in Deferred Contributions were as follows:		
Opening balance	\$ 67,158	\$ 72,455
Add amounts received		
Donations	-	73,821
Government grants	233,130	275,432
Less amounts allocated to revenue		
Donations	(40,000)	(99,262)
Government grants	(253,945)	(255,288)
Ending balance	\$ 6,343	\$ 67,158

Deferred contributions arise from externally restricted operating funds received in a current year that are related to expenses expected to be incurred in a subsequent period.

Big Brothers of Greater Vancouver Notes to Financial Statements

July 31, 2021

4. Commitments

The Organization is committed to the following future annual minimum lease payments for its premises:

	Total	Anticipated Recoveries	Net
2022	\$ 173,643	\$ 42,839	\$ 130,804
2023	169,115	42,839	126,276
2024	69,095	22,110	46,985
	\$ 411,853	\$ 107,788	\$ 304,065

Anticipated recoveries are from month by month sub-leases with Big Brothers of Greater Vancouver Foundation and Renew Crew Foundation. The annual premises lease payments exclude maintenance, property taxes, insurance, and other operating costs, which change each year. For the year ended July 31, 2021 these costs amounted to an additional \$63,140 (2020 - \$69,832) in occupancy costs.

5. Endowment Funds

The Organization has two permanent endowments:

- (i) The Big Brothers of Greater Vancouver Endowment Fund held by the Vancouver Foundation in the amount of \$20,000, and
- (ii) The Whistler and Pemberton Big Brothers / Big Sisters Fund held by the Community Foundation of Whistler in the amount of \$8,270.

The Organization is only entitled to the interest earned on these funds, which amounted to \$nil (2020 - \$286). Accordingly the endowment fund capital is not reflected in the Organization's assets.

Big Brothers of Greater Vancouver Notes to Financial Statements

July 31, 2021

6. Economic Dependence

The Organization received 65.5% (2020 - 66.3%) of its total operating revenue from the Big Brothers of Greater Vancouver Foundation, which receives a majority of its revenue from the Renew Crew Foundation. The financial ability for the Organization to carry out its existing level of programs in the short term is dependent on the donations received from these Foundations.

7. Financial Instruments

Risks and Concentrations

The Organization is exposed to various risks through its financial instruments, without being exposed to concentrations of risk, except as otherwise noted. Management is of the opinion that there was no significant change in risk exposures from the previous year. The following analysis provides a measure of the Organization's risk exposure and concentrations at July 31, 2021:

Credit Risk

The Organization is exposed to credit risk in the event of non-performance by counterparties in connection with its accounts receivable. Accounts receivable arise primarily from grants and donations receivable. The maximum exposure to credit risk is the carrying value of accounts receivable on the statement of financial position. At July 31, 2021, 94% (2020 - 94%) of the Organization's accounts receivable were due from one entity.

Liquidity Risk

Liquidity risk is the risk that the Organization will not be able to meet its obligations associated with its financial liabilities. The Organization is exposed to this risk mainly in respect of its accounts payable and accrued liabilities and salaries payable.

Big Brothers of Greater Vancouver Notes to Financial Statements

July 31, 2021

8. Allocation of Expenses

Occupancy, computer maintenance and telephone expenditures of \$303,434 (2020 - \$336,880) have been allocated to the following:

	2021	2020
Programs	\$ 282,476	\$ 316,463
Recruitment and community outreach	20,958	20,417
	\$ 303,434	\$ 336,880

9. Significantly Influenced Organization

As a result of certain common management activities, the Organization is considered to have significant influence over the operations of the Renew Crew Foundation. The stated objectives of the Renew Crew Foundation are to fund, facilitate, promote and carry out activities and programs which are beneficial to the community as a whole. It currently raises funds through the sale of used clothing and other items collected from the general public. The Renew Crew Foundation was incorporated under the Canada Corporations Act and is registered as an extraprovincial society under the British Columbia Societies Act. As a registered charity, the Renew Crew Foundation is exempt from income tax and may issue receipts for charitable donations. During the year the Renew Crew Foundation donated \$1,825,000 (2020 - \$1,175,885) to the Big Brothers of Greater Vancouver Foundation, a non-consolidated controlled entity of the Organization.

Big Brothers of Greater Vancouver Notes to Financial Statements

July 31, 2021

10. Related Party Transactions

The Organization had the following transactions with organizations considered related by common management:

	<u>2021</u>	<u>2020</u>
Big Brothers of Greater Vancouver Foundation		
Donations received	<u>\$ 1,325,000</u>	<u>\$ 1,481,091</u>
Amounts received and offset against core program expenditures	<u>\$ 59,091</u>	<u>\$ 60,762</u>
Amounts paid for core program expenditures	<u>\$ 182,341</u>	<u>\$ 178,752</u>
Amounts paid for general and administrative expenditures	<u>\$ 108,372</u>	<u>\$ 147,320</u>
Amounts paid for marketing services	<u>\$ 166,040</u>	<u>\$ 168,695</u>
Renew Crew Foundation		
Amounts received and offset against core program expenditures	<u>\$ 28,900</u>	<u>\$ 30,000</u>

These transactions were in the normal course of operations and were measured at the exchange value (the amount of consideration established and agreed to by the related parties), which approximates their arm's length equivalent value.

Amounts included in accounts receivable from the related parties arising from these transactions are as follows:

	<u>2021</u>	<u>2020</u>
Big Brothers of Greater Vancouver Foundation	<u>\$ 2,535</u>	<u>\$ 28,713</u>

Amounts included in accounts payable to the related parties arising from these transactions are as follows:

	<u>2021</u>	<u>2020</u>
Big Brothers of Greater Vancouver Foundation	<u>\$ 82,692</u>	<u>\$ 167,258</u>

Big Brothers of Greater Vancouver Notes to Financial Statements

July 31, 2021

11. Non-Consolidated Controlled Entity

Big Brothers of Greater Vancouver Foundation (the "Foundation") was incorporated under the British Columbia Societies Act and is a registered charity under the Income Tax Act. The main purpose of the Foundation is to provide support to an organization dedicated to the furthering of the emotional, physical and spiritual well-being of children who do not have ongoing adult guidance and contact. The Organization is the main recipient of the fundraising support activities carried out by the Foundation. Members of the Foundation, who elect its Directors, are restricted to those persons who serve on the Executive Committee of the Organization.

Summarized audited financial information of the Foundation at July 31, 2021 and comparative financial information from July 31, 2020 was as follows:

	<u>2021</u>	<u>2020</u>
Financial position		
Total assets	\$ 2,101,488	\$ 1,592,683
Liabilities	<u>354,141</u>	<u>549,671</u>
Net assets	<u>\$ 1,747,347</u>	<u>\$ 1,043,012</u>
Results of operations		
Revenue		
Donations	\$ 2,119,822	\$ 1,482,690
Fundraising	358,868	525,485
Government subsidies	138,523	122,261
Net investment income	<u>40,768</u>	<u>34,130</u>
Total revenue	<u>2,657,981</u>	<u>2,164,566</u>
Expenditures		
Fundraising and development	399,362	451,145
General and administrative	229,436	241,083
Grants	<u>1,325,000</u>	<u>1,481,091</u>
Total expenditures	<u>1,953,798</u>	<u>2,173,319</u>
Excess (deficiency) of revenue over expenditures for the year	<u>\$ 704,183</u>	<u>\$ (8,753)</u>
Cash flows		
Cash flow from (to):		
Operating activities	\$ 550,166	\$ (387,179)
Investing activities	(645,098)	510,453
Financing activities	<u>(325,000)</u>	<u>365,000</u>
(Decrease) increase in cash during year	<u>\$ (419,932)</u>	<u>\$ 488,274</u>

Big Brothers of Greater Vancouver Notes to Financial Statements

July 31, 2021

12. Director, Employee and Contractor Remuneration

Under the disclosure requirements of the British Columbia Societies Act, the Organization must report the amount of remuneration paid to the ten highest paid employees where their remuneration, comprised of salaries and benefits, exceeds \$75,000. The Organization operates using a shared service model with related organizations. Under this model, remuneration is allocated proportionately to the respective organization. If the remuneration allocated to the Organization does not exceed \$75,000, the remuneration is not included in this note disclosure. The Organization had no employees with remuneration in excess of \$75,000 during the year. There were no payments made to Directors in the year.

13. Significant Event

The outbreak of the novel strain of coronavirus, specifically identified as "COVID-19", has resulted in governments worldwide enacting emergency measures to combat the spread of the virus. These measures, which include the implementation of travel bans, self-imposed quarantine periods and social distancing, have caused material disruption to businesses globally, resulting in an economic slowdown. Global equity markets have experienced significant volatility and weakness. Governments and central banks have reacted with significant monetary and fiscal interventions designed to stabilize economic conditions. The duration and impact of the COVID-19 outbreak is unknown at this time, as is the efficacy of government and central bank interventions. It is not possible to reliably estimate the length and severity of these developments and the impact on the financial results and condition of the Organization in future periods.

Big Brothers of Greater Vancouver Schedule of Revenue

For the year ended July 31	2021	2020
Donations		
Big Brothers of Greater Vancouver Foundation	\$ 1,325,000	\$ 1,481,091
United Way	40,000	99,262
General donations	28,812	89,784
Fundraising	2,535	28,167
Other charities	51,605	4,400
	\$ 1,447,952	\$ 1,702,704
Government Grants		
Provincial	\$ 215,000	\$ 215,000
Municipal	58,120	63,940
	\$ 273,120	\$ 278,940
Government Subsidies		
Canada emergency wage subsidy program	\$ 288,534	\$ 251,832
Canada emergency rent subsidy program	13,572	-
	\$ 302,106	\$ 251,832